2015 was a year of continued membership growth and significant contributions to the practice of P2!

On behalf of the IAP2 Federation Board, I am delighted to present to you the Annual Report of the IAP2 Federation. 2015 was a year of continued membership growth and significant contributions to the practice of P2!

IAP2 training courses, *Foundations in Public Participation* and *Emotion, Outrage and Public Participation* were attended by more than 1,400 participants in 2015, bringing the total number of individuals trained over the years to more than 17,000. Developed in consultation with practitioners and IAP2 licensed trainers from countries around the world, IAP2 training provides P2 practitioners with the structure, techniques, and knowledge required for success in today’s rapidly changing P2 landscape.

2015 saw the realization of two major initiatives for IAP2: Quality Assurance Standards of Practice and IAP2 Professional Certification of Practitioners, leading the way in advancing the practice. Thanks to the many dedicated volunteers who devoted their time and expertise over the last two years to develop and launch these key initiatives and to the many IAP2 members who participated in the projects along the way.

The IAP2 Spectrum of Public Participation is often used as a guideline for P2 plans around the world. Over the past year, IAP2 Canada facilitated an international discussion on the future of the Spectrum and its relevance in today’s environment and for years to come. Looking forward to continued work in this area in 2016.

*continued*
Thanks to the IAP2 Affiliates in Australasia, Canada, Southern Africa and the United States for their contributions in leading the development of these priority projects on behalf of the Federation.

The IAP2 International Core Value Awards were celebrated at a special gala in Perth, Australia where the awards were presented to St. Vrain Valley Schools (Longwood, CO, USA) for the Organization of the Year and People with Disability Australia (Redfern, NSW, Australia) for Project of the Year. Congratulations to all winners and finalists of the international and affiliate award programs.

Exciting global conferences promoting the practice were organised by IAP2 Australasia in Perth, Australia and by IAP2 USA and IAP2 Canada jointly in Portland, OR, USA. Additionally, IAP2 Affiliates held various webinars, seminars, training events, and general meetings for members throughout the year.

Sincere gratitude to IAP2 Federation staff for their hard work and dedication: Ellen Ernst (Executive Manager), Shelley MacDonald (Professional Development Manager), Jennifer Armstrong (Training Administrator), and Christina Stimson (Finance Manager). The IAP2 Federation ended 2015 in a positive financial position for the second consecutive year!

My deepest appreciation to my colleagues on the Federation board, to trainers who have shared their time, energy and intellect over the past year, and finally, to IAP2 members worldwide who have supported and shared their knowledge and expertise to advance the practice of public participation – a HEARTFELT THANK YOU!
### 2015 Year in Review

#### Programs and Accomplishments

IAP2 Quality Assurance Standards for Community and Stakeholder Engagement

At their national conference in Perth, Australia, the IAP2 Australasia Affiliate launched a road map to success, a set of standards to measure any community engagement process to ensure it meets best practice principles, leading to confidence in the outcome for all involved. The IAP2 Federation congratulates IAP2 Australasia on this accomplishment and extends special thanks to the working group of Lucy Cole-Edelstein, Kimbra White, Mark Ritch, Keith Greaves and Carla Leversedge who dedicated many hours over two years to develop this process. And to the many members who input their thoughts, views, case studies and processes to help assess the standard and process.

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Problem Definition</td>
</tr>
<tr>
<td>2</td>
<td>Agreement of Purpose/Context &amp; Identification of Negotiables and Non Negotiables</td>
</tr>
<tr>
<td>3</td>
<td>Level of Participation</td>
</tr>
<tr>
<td>4</td>
<td>Stakeholder identification and relationship development</td>
</tr>
<tr>
<td>5</td>
<td>Project requirements</td>
</tr>
<tr>
<td>6</td>
<td>Development and approval of engagement plan</td>
</tr>
<tr>
<td>7</td>
<td>Execution of Engagement Plan</td>
</tr>
<tr>
<td>8</td>
<td>Feedback</td>
</tr>
<tr>
<td>9</td>
<td>Evaluation and review</td>
</tr>
<tr>
<td>10</td>
<td>Monitoring</td>
</tr>
<tr>
<td>11</td>
<td>Documentation of Evidence</td>
</tr>
</tbody>
</table>
IAP2 Professional Certification

After two years of development, the IAP2 USA Affiliate held a pilot of the Professional Certification Program in September 2015 in Portland, Oregon. The assessment process was developed by a Task Force of IAP2 members from USA, Canada, and Southern Africa affiliates in consultation with IAP2 membership. The program offers two levels of certification: Certified Public Participation Professional (CP3) and Master Certified Public Participation Professional (MCP3). Credentials are awarded upon completion of a three-step assessment based on 5 Core Competencies developed through the membership consultation process. The IAP2 Federation acknowledges the leadership of IAP2 USA and extends its sincere appreciation to the task force members for this great work and contribution to the practice.

Congratulations to the first recipients of the Master Certified Public Participation Professionals (MCP3) designation (pictured at left): Steven Wolf, John Godec and Doug Sarno.

---

\[Diagram of the certification process with steps and criteria.

\[Box explaining the prerequisite, step 1, step 2, and step 3.

\[Note: Use the core competencies table to track your progress.\]
Core Value Awards

At the IAP2 Australasia gala in Perth, Australia, the IAP2 Federation announced the 2015 International Core Values Awards, honouring award winners from around the world.

IAP2’s seven Core Values go to the very heart of our association and guide how we think about and practice authentic public participation. Finalists for the “Best of the Best” International Awards were gathered from entries submitted by national affiliates in Australasia, Canada, Southern Africa and the United States. Winners recognized this year include St. Vrain Valley Schools and People with Disability Australia (see page 6).

IAP2’s seven Core Values go to the very heart of our association and guide how we think about and practice authentic public participation.

Special thanks are extended to the international jury members, Ms. Noreen Rude, IAP2 Federation Presiding Member and Jury Co-Convener (Canada); Mr. David Hovde, IAP2 Federation Board Member and Jury Co-Convener (USA); Mr. Simon Denegri, Involve (UK); Mr. Timothy Hart, SRK Consulting (South Africa); and Mr. Tyrone Reitman, HealthyDemocracy (USA), as well as all the members of the judging panels for the IAP2 Affiliate Awards programs. On behalf of IAP2 you have our sincere thanks for your commitment and dedication to advancing and promoting international best practice in the field of public participation.

The Core Values Awards Showcase of Winners, available on the IAP2 Federation website, summarizes best practice in public participation and features submissions by all our national and international award winners. We hope you will gain some valuable insights into how IAP2 Core Values are being applied to the practice around the world.

continued
Organisation of the Year 2015
St. Vrain Valley Schools

Embracing Public Participation: A whole systems approach to organizational change

St. Vrain Valley Schools, Colorado’s seventh-largest school district, serves over 32,000 students in 53 schools across eight municipalities in Colorado’s Front Range region. In 2008, an 8-year plan was created to combat the severe issues caused by decades of budgets cuts, unfunded reform laws, and a growing population in need of assistance. Today, as the eight-year mark approaches, the St. Vrain Valley School District has completely transformed itself from a low-performing and widely criticized school district into a national model of institutional excellence.

Project of the Year 2015
People with Disability Australia

NDIS Citizens Jury – Citizens Jury for the National Disability Insurance Scheme

In 2013, the National Disability Insurance Scheme (NDIS) was created through the National Disability Insurance Scheme Act 2013 and its coordinating agency the National Disability Insurance Agency (NDIA) established. While there were many reviews of the scheme the voice of people with disability was absent in key places. People with Disability Australia (PWDA) proposed to the NDIA, a Citizens’ Jury as an appropriate way to develop a grassroots scorecard on the NDIS which allowed ordinary people paying for the NDIS to deliver a verdict based on direct personal witness from people in the trial sites.
Journal of Public Deliberation

The IAP2 Federation in partnership with the Deliberative Democracy Consortium (DDC) supports the *Journal of Public Deliberation* (JPD). Two issues published in 2015 were enjoyed by 38,000 readers around the world. The following individuals comprise the JPD editorial team:

- **Laura Black**  
  *Editor*  
  School of Communication Studies at Ohio University

- **Tim Shaffer**  
  *Associate Editor, Book Review Editor*  
  Center for Leadership and Engagement at Wagner College

- **Nancy Thomas**  
  *Associate Editor*  
  Tisch College of Citizenship and Public Service at Tufts University

The JPD occupies a leading role in a growing, global, cross-disciplinary field. In addition to IAP2 and DDC, the JPD is also supported by a range of other institutions including the following:

- Center for Democratic Deliberation
- Penn State University  
  Kettering Foundation
- New England Center for Civic Life
- The Democracy Imperative
- Franklin Pierce University  
  Public Agenda
- Ohio University
- Wagner College
- Tufts University

IAP2 Spectrum Review

Over the past year, IAP2 Canada has facilitated a Federation-wide discussion on the future of the IAP2 Spectrum: the basic question being, Is it still relevant in today’s environment? Conversations have taken place in a variety of forms with members across IAP2 affiliates.

Special thanks to all who shared their insights on this issue that’s so vital to our profession! Stay tuned to the [IAP2 Canada website](http://iap2canada.org) for updates on this important piece of work.
IAP2 Pillars of P2

The IAP2 Spectrum of Public Participation, Core Values and Code of Ethics are widely referenced around the world for various purposes. IAP2 Federation received approximately 150 requests for permission to use these P2 Pillars in 2015.

REQUESTS IN 2015 FOR P2 PILLAR MATERIALS

- Australia: 62
- USA: 44
- Canada: 24
- EU Countries: 13
- Other: 6
- New Zealand: 5
- South America: 2
- Middle East: 1

Written permission to copy, use or reproduce IAP2 copyrighted materials was granted by the Executive Manager of the IAP2 Federation to a number of organisations and individuals in 2015 including:

- Australasian Fire and Emergency Service Authorities Council (AFAC)
- Canadian Cancer Action Network (CCAN)
- International Labour Office, France
- Centre for Freshwater and Environmental Studies, Dundalk Institute of Technology, Ireland
- University Research Institution for Computer Systems and Communications, Greece
- U.S. Department of Agriculture, Rural Development
IAP2 TRAINING

5,179 training days worldwide in 2015

17,000 individuals trained by IAP2 to date

Foundations in Public Participation and Emotion, Outrage and Public Participation

IAP2 carries out its mission to advance and extend the practice of public participation by organizing and conducting professional development activities to serve the learning needs of members around the world. The Foundations in Public Participation and Emotion, Outrage and Public Participation are the two flagship IAP2 courses. In 2015, 5,179 training days were delivered by trainers licensed to IAP2 Federation throughout Australia, New Zealand, Canada, Poland, United States, and the United Kingdom. To date, more than 17,000 individuals have taken IAP2 training.
IAP2 TRAINING

IAP2 TRAINING BY JURISDICTION IN 2015

- Canada: 48%
- USA: 32%
- Australasia: 18%
- Other: 1%
- South Africa: 1%
- France: 0%
- UK: 0%

NUMBER OF IAP2 TRAINING DAYS BY AFFILIATE

- Australasia
- Canada
- South Africa
- UK
- USA
- France
- Other
Trainers are licensed by IAP2 Federation to deliver training in two programs – *Foundations in Public Participation* (formerly Certificate in Public Participation) and *Emotion, Outrage and Public Participation*. In 2015 there were 35 trainers licensed across these two programs. Trainer Profiles as well as an international training calendar are available on the IAP2 Federation website: [www.iap2.org](http://www.iap2.org).

**IAP2 AUSTRALASIA TRAINING – CERTIFICATE IN ENGAGEMENT**

The new IAP2 Australasia *Certificate in Engagement* program offers training for community and stakeholder engagement practitioners across Australia and New Zealand, in addition to the IAP2 Federation training programs mentioned above. This new course has been designed with participant flexibility in mind and consists of a limited number of core modules and an evolving number of electives which will grow and change as the market develops and matures. All of these training opportunities can be found on the IAP2 Australasia website at [www.iap2.org.au](http://www.iap2.org.au).

**FEDERATION MODEL REVIEW**

The IAP2 Federation of Affiliates organisational model was launched January 1, 2011, with an anticipated 10-year implementation timeline. In 2015 the Federation Board conducted a mid-term strategic review of this federation model in order to determine the best and most efficient sustainment of IAP2 going forward. This review included engagement with key stakeholder groups including Affiliates and their members, IAP2 licensed trainers, as well as Federation and Affiliate staff, around the roles and responsibilities of the various elements of the organisation. We would like to extend sincere appreciation to all of you who took the time to offer your thoughts and insights to ensure the long-term growth and viability of IAP2.
2015 YEAR IN REVIEW

COMMITTEE ACTIVITIES

Federation Board and Executive Committee

Election of the 2015 Executive Committee took place at the December 5, 2014 board meeting with the following members elected to serve for the period January 1 to December 31 2015:

• Presiding Member - Noreen Rude (Canada)
• Deputy Presiding Member – Leanne Hartill (Australasia)
• Treasurer – Ken Smith (Southern Africa)
• Secretary – Doug Zenn (USA)

On behalf of the Federation, affiliates, members and the general IAP2 community, we extend our sincere appreciation to Wendy Carlson (Australasia), who concluded her Federation Board service in 2015 and for her contributions to IAP2.

During the course of 2015, the IAP2 Federation Board held eight meetings including two in-person meetings in Padua, Italy and Portland, Oregon (USA). The Executive Committee met on a monthly basis.
During 2015, the IAP2 Federation Board held 8 meetings; the Executive Committee met monthly.

### IAP2 Federation Board of Directors 2015

<table>
<thead>
<tr>
<th>Name</th>
<th>Region</th>
</tr>
</thead>
<tbody>
<tr>
<td>Leanne Hartill</td>
<td>Australasia</td>
</tr>
<tr>
<td>Wendy Carlson (Jan – Sept)</td>
<td>Australasia</td>
</tr>
<tr>
<td>Kylie Cochrane (Oct – Dec)</td>
<td>Australasia</td>
</tr>
<tr>
<td>Jan Bloomfield</td>
<td>Canada</td>
</tr>
<tr>
<td>Noreen Rude</td>
<td>Canada</td>
</tr>
<tr>
<td>Antonella Giunta</td>
<td>Italy</td>
</tr>
<tr>
<td>Aldi Alizar</td>
<td>Indonesia</td>
</tr>
<tr>
<td>Ken Smith</td>
<td>Southern Africa</td>
</tr>
<tr>
<td>Doug Zenn</td>
<td>USA</td>
</tr>
<tr>
<td>David Hovde</td>
<td>USA</td>
</tr>
</tbody>
</table>

### Training Advisory Committee

Since its creation in 2012, IAP2’s Training Advisory Committee (TAC) has worked with the Federation Board, playing a vital role in representing the needs of all IAP2 Federation Licensed Trainers. In 2015 the TAC members contributed significantly to numerous projects, including the revision of the *Foundations in Public Participation* materials, review of various platforms for the post-training survey evaluations, the Trainer Forum in Portland, OR, and the Federation Model Review among others. For all this work out of their busy schedules, special thanks go to the 2015 TAC members: Barbara Chappell, Richard Delaney, Wendy Green Lowe, Doug Sarno and Gale Simpson, as well as to Board liaison, David Hovde.

### Staffing Committee

The Federation Staffing Committee offered strategic advice to the Federation Board on the optimal configuration of skills and responsibilities needed to support the administration of the organisation on a daily basis and progress strategic priorities. 2015 Committee members were: Jan Bloomfield, Chair (Canada), Kylie Cochrane (Australasia), Aldi Alizar (Indonesia), Tim Bonnemann (USA), Amelia Shaw (IAP2 Executive Manager – Canada/USA) and Ellen Ernst, Federation Executive Manager.
IAP2 Federation Treasurer’s Report

As the Treasurer for the IAP2 Federation, I am pleased to table the 2015 financial report for your consideration. This review of financial records and accounting procedures was well prepared by the IAP2 Federation contractors, Christina Stimson, Finance Manager, and Ellen Ernst, Executive Manager, who provided financial information, access, and excellent cooperation during the process. It has been a smooth and successful review conducted by Taylor, Roth & Company, PLLC (Denver, CO USA) and has been accepted and signed off by the Board: should you have any comments or queries, please let us know without delay.

I am pleased to report, the Federation ended 2015 in a positive financial position due primarily to the efforts of the IAP2 licensed trainers who delivered the new Foundations in Public Participation and Emotion, Outrage and Public Participation training programs around the world and to the vigilance on the part of IAP2 Federation contractors to control expenses. I wish to thank them for making 2015 a success.

Yours Truly,

Ken Smith
IAP2 Federation Treasurer
2015-2016
Declaration of Directors

DIRECTORS DECLARATION

INTERNATIONAL ASSOCIATION FOR PUBLIC PARTICIPATION

The directors have determined that the association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the generally accepted accounting principles and internationally recognised accounting standards.

The directors of the organisation declare that:

1. the financial statement presents fairly the association’s financial position as at 31st December 2015 and its performance for the year ended on that date.
2. at the date of this declaration, there are reasonable grounds to believe that the association will be able to pay its debts as and when they fall due.

This declaration is made in accordance with a resolution of the Board of Directors.

Director: ___________________________ Date: May 24, 2016

Director: ___________________________ Date: May 24, 2016
Independent Accountants’ Review Report

Taylor, Roth and Company, PLLC
Certified Public Accountants

April 21, 2016

INDEPENDENT ACCOUNTANTS’ REVIEW REPORT

Board of Directors
International Association for Public Participation
Denver, Colorado

We have reviewed the accompanying statement of financial position of Federation Of International Association For Public Participation dba International Association For Public Participation (a Colorado nonprofit corporation) as of December 31, 2015 and the related statements of activities, functional expenses, and cash flows for the year then ended. A review includes primarily applying analytical procedures to management’s financial data and making inquiries of Organization management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

Accountants’ Responsibility

Our responsibility is to conduct the review in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

Accountants’ Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with generally accepted accounting principles.

Report on Summarized Comparative Information

Other accountants’ previously reviewed International Association For Public Participation’s 2014 financial statements and in their conclusion dated March 24, 2015, stated that based on their review, they were not aware of any material modifications that should be made to the 2014 financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America. We are unaware of any material modifications that should be made to the summarized comparative information presented herein as of and for the year ended December 31, 2014, for it to be consistent with the reviewed financial statements from which it has been derived.

TAYLOR, ROTH AND COMPANY, PLLC
CERTIFIED PUBLIC ACCOUNTANTS
## Statement of Activities

IAP2 Statement of Activities for the year ended 31 December 2015.

<table>
<thead>
<tr>
<th></th>
<th>2015 ($USD)</th>
<th>2014 ($USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUE and OTHER SUPPORT</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program License Fees</td>
<td>$253,851</td>
<td>$325,763</td>
</tr>
<tr>
<td>Interest Income</td>
<td>$119</td>
<td>$175</td>
</tr>
<tr>
<td>Other</td>
<td>$100</td>
<td>$0</td>
</tr>
<tr>
<td><strong>Total Revenue and Other Support</strong></td>
<td>$254,070</td>
<td>$325,938</td>
</tr>
<tr>
<td><strong>EXPENSES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program Services</td>
<td>$144,814</td>
<td>$237,127</td>
</tr>
<tr>
<td>Supporting Services</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Management and General</td>
<td>$36,272</td>
<td>$81,794</td>
</tr>
<tr>
<td><strong>Total Expense</strong></td>
<td>$181,086</td>
<td>$318,921</td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beginning of Year</td>
<td>$201,551</td>
<td>$194,534</td>
</tr>
<tr>
<td>End of Year</td>
<td>$274,535</td>
<td>$201,551</td>
</tr>
<tr>
<td><strong>CHANGE IN NET ASSETS</strong></td>
<td>$72,984</td>
<td>$7,017</td>
</tr>
</tbody>
</table>
Statement of Functional Expenses

IAP2 Statement of Functional Expenses for the year ended 31 December 2015.

<table>
<thead>
<tr>
<th></th>
<th>Program Services</th>
<th>Supporting Services – Management and General</th>
<th>Total</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contract Staff</td>
<td>$97,117</td>
<td>$24,279</td>
<td>$121,396</td>
<td>$231,641</td>
</tr>
<tr>
<td>Membership</td>
<td>$17,435</td>
<td>0</td>
<td>$17,435</td>
<td>$12,510</td>
</tr>
<tr>
<td>Board of Directors</td>
<td>$4,704</td>
<td>$4,704</td>
<td>$9,408</td>
<td>$17,642</td>
</tr>
<tr>
<td>Marketing</td>
<td>$6,007</td>
<td>$667</td>
<td>$6,674</td>
<td>$6,700</td>
</tr>
<tr>
<td>Training and Development</td>
<td>$4,393</td>
<td>$775</td>
<td>$5,168</td>
<td>$1,200</td>
</tr>
<tr>
<td>Insurance</td>
<td>$2,313</td>
<td>$2,313</td>
<td>$4,626</td>
<td>$4,462</td>
</tr>
<tr>
<td>Website</td>
<td>$3,350</td>
<td>$372</td>
<td>$3,722</td>
<td>$5,978</td>
</tr>
<tr>
<td>Bank fees</td>
<td>$2,796</td>
<td>$311</td>
<td>$3,107</td>
<td>$4,188</td>
</tr>
<tr>
<td>Travel</td>
<td>$1,711</td>
<td>$428</td>
<td>$2,139</td>
<td>$0</td>
</tr>
<tr>
<td>Telecommunications</td>
<td>$1,697</td>
<td>$189</td>
<td>$1,886</td>
<td>$4,362</td>
</tr>
<tr>
<td>Compliance Fees</td>
<td>$1,050</td>
<td>$700</td>
<td>$1,750</td>
<td>$2,049</td>
</tr>
<tr>
<td>Core Values Awards</td>
<td>$1,071</td>
<td>0</td>
<td>$1,071</td>
<td>$154</td>
</tr>
<tr>
<td>Legal Fees</td>
<td>$0</td>
<td>$901</td>
<td>$901</td>
<td>$3,470</td>
</tr>
<tr>
<td>Innovation Project</td>
<td>$162</td>
<td>0</td>
<td>$162</td>
<td>$21,161</td>
</tr>
<tr>
<td>Postage and Shipping</td>
<td>$95</td>
<td>$24</td>
<td>$119</td>
<td>$1,681</td>
</tr>
<tr>
<td>All Other</td>
<td>$913</td>
<td>$609</td>
<td>$1,522</td>
<td>$1,268</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$144,814</strong></td>
<td><strong>$36,272</strong></td>
<td><strong>$181,086</strong></td>
<td><strong>$318,921</strong></td>
</tr>
</tbody>
</table>
## Statement of Financial Position

IAP2 Statement of Financial Position for the year ended 31 December 2015.

<table>
<thead>
<tr>
<th></th>
<th>2015 ($USD)</th>
<th>2014 ($USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CURRENT ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$201,796</td>
<td>$158,203</td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td>$71,973</td>
<td>$49,210</td>
</tr>
<tr>
<td>Prepaid Expenses</td>
<td>$2,701</td>
<td>$2,068</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$276,470</td>
<td>$209,481</td>
</tr>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>$1,935</td>
<td>$7,929</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td>$1,935</td>
<td>$7,929</td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating</td>
<td>$199,535</td>
<td>$126,551</td>
</tr>
<tr>
<td>Board Designated Operating Reserve</td>
<td>$75,000</td>
<td>$75,000</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>$274,535</td>
<td>$201,551</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES and NET ASSETS</strong></td>
<td>$276,470</td>
<td>$209,481</td>
</tr>
</tbody>
</table>
Notes to Financial Statements

FUNCTIONAL REPORTING OF EXPENSES

For the year ended December 31, 2015, the costs of providing the various programs and other activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

SUMMARIZED PRIOR-YEAR INFORMATION

The financial statements include certain prior-year summarized comparative information in total but not net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Organization’s financial statements for the year ended December 31, 2014, from which the summarized information was derived.

RESTRICTED AND UNRESTRICTED REVENUE

Contributions received are recorded as increases in unrestricted, temporarily restricted, or permanently restricted net assets, depending on the existence and/or nature of any donor restrictions.

RECLASSIFICATIONS

Certain accounts in the prior-year financial statements have been reclassified for comparative purposes to conform with the presentation in the current-year financial statements.

Currently these reserve funds have not been set aside in a separate investment account but are included in the liquid assets savings account.
Membership

IAP2 Membership has grown over the last 5 years since the formation of the Federation of Affiliates in 2011 with 1,937 members to more than 4,000 in 2015, doubling our ranks in a short period of time. This extraordinary success is due in part to the dedication and countless hours of volunteer and staff time, local delivery of an expanded offering of member benefits, and programming tailored to the particular needs of members.

Membership figures have been provided by each Affiliate for the calendar year ending December 31, 2015.

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Highlights of Affiliate Activities

The following IAP2 Affiliates have provided activity highlights for the calendar year ending December 31, 2015.
IAP2 AUSTRALASIA

In June 2015 the IAP2 Core Values were recognized by more than 700 councillors, general managers and chief executives from Local Government across Australia (and some from New Zealand) at the National General Assembly of Local Government. It was resolved “that the National General Assembly acknowledges the seven core values of public participation as leading positive practice for involving citizens in democratic decision making and request the Australian Government demonstrate the use of these principles in the development of public policy.” The IAP2 Core Values were listed and support for this motion was overwhelming, which resulted in the unanimous resolution.

IAP2 Australasia hosted a series of Masterclasses in Brisbane, Sydney, Melbourne, Perth, Adelaide and Hobart with Anne Leadbeater OAM, an independent national consultant who specialises in disaster recovery and community resilience.

Two groups of 12 staff from the Resettlement Department of the Cambodian Ministry of Economy and Finance, visited Melbourne to undertake the Certificate in Engagement and learn more about engagement practices in Australia. The trip was arranged through the Asian Development Bank as part of a larger program that sees Department staff visiting a number of countries to learn how they can improve their practices.

continued
This year IAP2 Australasia extended training opportunities with the development of the Advanced Certificate in Engagement, along with Pathways to Advanced Engagement Practice module, a training link between the IAP2 Foundations in Public Participation (formerly the Certificate program) and the IAP2 Australasia Certificate in Engagement.

In 2015, IAP2 Australasia realized a significant increase in event attendance due to the strength of local networks and an increased understanding of consumer demographics and member needs. More than 1,400 individuals participated in an IAP2 event during the year, a two-fold increase from the prior year.
IAP2 CANADA

In 2015, IAP2 Canada made significant developments with the addition of two regional chapters. The new Atlantic Chapter hit the ground running with a reception and training session in St John’s, Newfoundland and Labrador. There were also events for members in Halifax NS and Dieppe NB, including a French-language course in IAP2 Foundations of Public Participation. The St. Lawrence Chapter/Section Saint-Laurent became an officially multilingual chapter and a translator was hired to render IAP2’s communications and promotional material into French.

On a federation-wide level, IAP2 Canada took an important leadership role in coordinating discussions on the future of the IAP2 Spectrum as well as participating in the Certification Task Force along with IAP2 USA and South Africa.

IAP2 Canada made important advancements in specific sectors of P2, setting up an Indigenous Engagement Subcommittee and Advisory Panel and launching the Energy Community of Practice.

In addition to all of that, there were many local chapter events, monthly learning webinars, and the second annual Core Value Awards specific to IAP2 Canada. A few of the topics covered in the webinars and chapter events were: Research and Practice, Social Media and P2, Thinking Beyond the Open House: Public Participation is More Than Donuts & Coffee, and Designing As If Stakeholders Matter.
IAP2 INDONESIA

IAP2 Indonesia held monthly potluck discussion for affiliate members about public participation and networking events with stakeholders including the government bodies, legislative, private sector and civil society.

(SEMINAR PAGI DENGAN)

IAP2 AFFILIATE ACTIVITIES REPORT

IAP2 INDONESIA

IAP2 AFFILIATE ACTIVITIES REPORT

IAP2 INDONESIA

IAP2 Indonesia held monthly potluck discussion for affiliate members about public participation and networking events with stakeholders including the government bodies, legislative, private sector and civil society.
**IAP2 ITALY**

In 2015 the activities of the IAP2 Affiliate included:

- Strengthening the Regional Chapter of Veneto
- Promoting of “The Charter of Participation”
- Annual Assembly in Padua (April)
- Open Space Technology event with nearly 21 members in Florence (July)
- Renewing the Affiliate website: [http://aip2italia.org/](http://aip2italia.org/)

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**IAP2 SOUTHERN AFRICA**

IAP2 Southern Africa experienced growth in membership and received interest from members in West Africa and more member registrations from individuals in Botswana.

IAP2SA hosted a presentation to The National Transport Forum (NTR) on training offerings and best practice for projects that involve public participation. IAP2SA team with Ken Smith, Tim Hart, Erika du Plessis, and Nomi Muthialu attended the presentation at DBSA office, Midrand, Johannesburg.

IAP2 Southern Africa experienced growth in membership and received interest from members in West Africa and member registrations from individuals in Botswana.

Ongoing engagements with DBSA and MCI Group continue on plans to host the Voice for Change: Stakeholder Engagement Summit in mid-2016 as well as with the IAIAsa regarding support and participation for their National Conference.

Training offerings this year included a successful training session in February 2015 with the IAIAKZN Branch which was led by Erika du Plessis, and the Foundations in Public Participation training was held by Golder Associates under Antoinette Pietersen in October 2015.
IAP2 USA

In 2015, the main activities held for members were the IAP2 North American Conference, the Skills Symposium, the Annual General Meeting, online webinars, and periodic chapter events. The conference held in Portland, Oregon was jam-packed with more than 350 people and 50+ sessions, plus tours of the “Birthplace of P2,” four keynote speakers, and the IAP2 North American Core Values Awards Gala.

This year IAP2 USA supplemented the annual North American conference with the Skills Symposium held in Minneapolis, Minnesota. The event featured five days packed full with a wide range of workshops exploring skills, tools and techniques that support effective public participation.

Governments across the country are adopting public participation ordinances and creating guidelines to better engage their residents in making decisions. To continue to encourage this trend, IAP2 USA has created a new government membership that offers benefits for all employees.

Webinars and chapter events were held during the year on many topics including: Core Values Awards Winners: Leaders in Research, Audience Response Systems in an Emotional Setting, A Framework for Community Engagement, and Lead More, Control Less.

continued
IAP2 USA continued

IAP2 USA hosted the first fundraiser to benefit USA Student Scholarships at the 2015 IAP2 North American Conference in Portland where over $1,900 was raised through a silent auction of items donated by chapters, businesses and generous attendees. The first IAP2 USA National Scholarship will be awarded in 2016. The “Supporting Students” program encourages student membership, relationships with universities, research in the field, and the ongoing vitality and sustainability of IAP2 USA.
IAP2 is an international association of members who seek to promote and improve the practice of public participation in relation to individuals, governments, institutions, and other entities that affect the public interest in nations throughout the world. IAP2 carries out its mission by organizing and conducting activities to:

• Serve the learning needs of members through events, publications, and communication technology;
• Advocate for public participation throughout the world;
• Promote a results-oriented research agenda and use research to support educational and advocacy goals; and
• Provide technical assistance to improve public participation.

In the coming year, we look forward to expanding the reach and impact of IAP2, advancing the practice of public participation and serving the needs of our members!